IIDC Institutional Investment Consulting Firm Diversity Disclosure Standard September 2021

Background & Intended Use

The IIDC members have agreed to self-report their diversity characteristics and practices using the same definitions and standards the IIDC has set for traditional asset managers. The objective is to help institutional asset owners understand the diversity practices and demographics across the critical vendors in their investment program.

Participating firms will determine the appropriate means to share this data, whether by request or in a published form; the critical factor is that the data will be consistent across all firms. An appropriate compliance grace period is in place as member firms work to compile data in alignment with these new standards.

This template is available for use by any parties without permission. Asset owners may use it in any fashion as a part of or appendix to an RFP or RFI.

Best Efforts & Employee Data Privacy

Recognizing the collection of employee demographic data is complicated, and in some cases not appropriate, the IIDC seeks a "best efforts" approach to the data. In order to achieve progress on the important dialogue on diversity, we accept that some data is better than none. In cases where a firm is unable to provide certain sets of data, the template will allow for explanation. To ensure statistical accuracy of data, IIDC members will aim to ensure 80% of their employee population is reflected in the data. In cases where the gender-by-race matrix format would render individual employees easily identifiable, the IIDC member should take steps to protect those employees by breaking the matrix into two separate tables.

Format

The priority of this diversity template is on the <u>data</u> with consistent definitions and structure. <u>Firms</u> <u>supplying the information may apply any formatting they chose</u>. As noted in employee privacy, this may include breaking the table format into separate tables for gender and race.

About the IIDC

The Institutional Investing Diversity Cooperative is a collective of some of the largest and most prominent institutional investment consultants in the industry today. The members of the Cooperative are responsible for the stewardship of more than \$32 trillion in assets reported by P&I as of June 30, 2020, held by institutions in retirement plans, employee health funds, endowments, foundations, operating funds and capital reserves, among others. https://www.iidcoop.org/about

IIDC Mission Statement

The Institutional Investing Diversity Cooperative (IIDC) aims to promote greater diversity in the institutional asset management industry by advocating for access to data that would capture multiple dimensions of diversity. We believe having more underrepresented minorities in ownership, leadership, and portfolio management roles improves the conversation, opens opportunities for all, and benefits the community at large; most importantly, we believe diverse investment teams - and viewpoints - enhance investment decision-making. Capitalizing on our size and influence in the industry, we can better serve the needs of our clients and the millions of people who have entrusted the security of their future to our success.

IIDC Institutional Investment Consulting Firm Diversity Disclosure Standard

I. Firm Demographics

Describe firm demographics and indicate which areas of your firm are included/excluded for reporting.

Assets under advisement Office locations Number of employees Globally Number of employees in the US Ownership structure Business entities included in survey data Business entities excluded in survey data

Commer	nts			

II. Demographic Profile by Segment

Countries/Regions **represented** in survey data
Countries/Regions **not** represented in survey data

For each of the following groups, provide the % of employees in each designated category in the table provided. Employees may be counted in more than one table; for example, a consultant that is a shareholder and member of the leadership team would be counted in three tables. Please be sure the sum of the columns and rows appropriately total to 100%. If a segment is not appropriate for your firm, or the data is unavailable, provide an explanation as to why the data is partial or missing.

1. Shareholders

				Decline to State or Not	
	Female	Male	Non-Binary	Available	Total (%)
Asian					
Black					
Hispanic, Latinx, or Spanish					
Indigenous/Tribal People (domicile specific)					
Middle Eastern or North African					
White					
Some Other Race or Ethnicity					
Two or More Races or Ethnicities					
Decline to State or N/A					
Total					

Comments					
2. Board of Directors		1		T	
				Decline to	
		_		State or Not	
	Female	Male	Non-Binary	Available	Total (%)
Asian					
Black					
Hispanic, Latinx, or Spanish					
Indigenous/Tribal People					
(domicile specific)					
Middle Eastern or North African					
White					
Some Other Race or Ethnicity					
Two or More Races or Ethnicities					
Decline to State or N/A					
Total					
Comments					

3. Leadership (Include C-suite, Principals, Partners, Managing Directors and above; Exclude line managers not directly influential on firm strategy)

				Decline to State or Not	
	Female	Male	Non-Binary	Available	Total (%)
Asian					
Black					
Hispanic, Latinx, or Spanish					
Indigenous/Tribal People					
(domicile specific)					
Middle Eastern or North African					
White					
Some Other Race or Ethnicity					
Two or More Races or Ethnicities					
Decline to State or N/A					
Total					

Comments							
4. Investment professionals (Inclu- analysts of the discretionary and legal, technical, or similar profes impacting clients' investment pr	d non-discreti ssionals worki	onary consult	ing division. Ex	kclude any ope	erational,		
				Decline to State or Not			
	Female	Male	Non-Binary	Available	Total (%)		
Asian			- received and any	7110110110	10001 (70)		
Black							
Hispanic, Latinx, or Spanish							
Indigenous/Tribal People							
(domicile specific)							
Middle Eastern or North African							
White							
Some Other Race or Ethnicity							
Two or More Races or Ethnicities							
Decline to State or N/A							
Total							
Comments							

III.	Firm-wide	Demographic	Profile
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Provide the % of employees in each designated category in the table provided for your investment consulting (discretionary and non-discretionary) business. If your business cannot be segmented in this fashion, please detail what entities are included or excluded. If a segment is not appropriate for your firm, or the data is unavailable, provide an explanation as to why the data is partial or missing.

		Female	Male	Non-Binary	Decline to State or Not Available	Total (%)
Asian						
Black						
Hispanic, Latinx,						
Indigenous/Triba						
(domicile specifi	-					
Middle Eastern o	or North African					
White						
Some Other Rac						
Two or More Ra	ces or Ethnicities					
Decline to State	or N/A					
Total						
	yees – Other Diversi	ty Facets				
2. Total Emplo	yees – Other Diversi	ty Facets		% Employee	es	
2. Total Emplo			oyees Not	% Employee		
2. Total Emplo	yees – Other Diversi % Employees Identifying As	% Emplo	oyees Not fying As		te or	otal (%)
2. Total Emplo Veteran	% Employees	% Emplo	-	Declined to Sta	te or	otal (%)
	% Employees	% Emplo	-	Declined to Sta	te or	otal (%)
Veteran Disabled	% Employees	% Emplo	-	Declined to Sta	te or	otal (%)
Veteran	% Employees	% Emplo	-	Declined to Sta	te or	otal (%)

IV. Diversity & Inclusion Practices

Provide a detailed description of your firm's diversity policies and programs as well as information on actions and specific goals the firm takes to support the hiring, development, and progression of underrepresented groups. Please include, but do not consider your response limited to:

- Diversity & inclusion policy
- Pay parity policy
- Recruitment programs centered on women and/or under-represented candidates
- Mentorship programs centered on women and/or under-represented employees
- Training programs around diversity, equity, inclusion and/or related topics
- Policies/programs intended to increase diversity
- Sexual harassment policy